

# STAFF REPORT



**TO:** Committee of the Whole of Council  
**FROM:** Monica Quinlan, Treasurer  
**SUBJECT:** 2017 Budget Guidelines  
**DATE:** August 30, 2016

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## **RECOMMENDATION:**

THAT Committee of the Whole recommend to Council that it approve a guideline for the preparation of the 2017 Operating and Capital Budget using an estimated tax rate increase of 3.50%, with direction to staff to use best efforts to reduce the increase.

## **BACKGROUND:**

The process to prepare the 2017 Operating and Capital Budgets began over the summer with the collection of information from Department Heads and outside sources to assist Treasury in understanding any major variations (from 2016) for the upcoming year. The preparation of this guideline report is based on 2017 forecasted amounts for expenditures in core areas such as utility and energy rates, wages and benefits, along with major items identified by staff, and any relevant market based information (i.e. CPI rate, interest rates, OMPF funding).

This report is presented as a discussion document for consideration by Council. It is a preliminary look at where the 2017 budget stands at the very beginning of the process and is intended to give Council a picture of where the Town is at and the issues affecting the budget.

Once this report is considered by Committee, budget documents will be sent to Department Heads and the process to prepare the 2017 Operating and Capital Budget First Draft will begin. Later in September the CAO, Treasurer and Budget/Financial Analyst will meet with Department Heads individually to review their budgets in detail and then prepare the first roll-up.

At this point the current **Consumer Price Index (CPI) for Ontario is 1.5%**, at the end of July 2016 and has decreased over June 2016 from 1.7%. Energy prices have fallen by (6.1% over July 2015) due mainly to falling Gas prices year over year. When reviewing CPI excluding energy the value increases to 2.1%. As we move through the budget process a continued review and update to the CPI will be included.

Additionally housing starts for the second quarter of 2016 versus the same time frame in 2015 are up approximately 9% in Ontario, and the Town has also experienced quite a bit of growth during the construction season with 131 new units thus far in comparison to only 86 in 2015. Housing re-sales are still strong which is indicative of the continued falling interest rates.

In 2016, the Four-Year Operating Budget Forecast showed 2017 with a Municipal taxation rate of 0.00510526% an increase of 1.72% over 2016 based on the levied amount of \$20,487,935. Today, based on the assumptions outlined herein, it is estimated that the Town would require a municipal tax rate increase of 6.58% over 2016 (notional increase – 9.938%) with a total levied amount of \$21,465,930. Each percentage increase in taxation equates to ~\$200,000. The table below outlines the information described.

Description	2016	2017 (Today)	2016 vs 2017 (Today)	2017 (Previous Forecast)	2016 vs 2017 (Previous Forecast)
Operational Levy	\$ 17,548,100	\$ 19,237,830	\$ 1,689,730	\$ 18,461,948	\$ 775,882
Capital Levy	1,977,380	2,228,100	250,720	\$ 2,025,987	\$ 202,113
Total Levy	\$ 19,525,480	\$ 21,465,930	\$ 1,940,450	\$ 20,487,935	\$ 977,995
Municipal Tax Rate	0.50188%	0.53488%	<b>6.58%</b>	0.51053%	1.72%
Notional Tax Rate		0.48653%			
Notional Increase		9.94%			
Assessment	3,825,090,691	3,947,819,496	122,728,805		

### Operational Assumptions:

As mentioned previously the forecast presented today is a very preliminary look at where the Town is at this point in time. Once this report is considered and discussed with Committee and a guideline is set, budget documents will be sent to Department Heads and the process to prepare the 2017 Operating and Capital Budget First Draft will begin. Later in September the CAO, Treasurer and Budget/Financial Analyst will meet with Department Heads individually to review their budgets in detail and then prepare the first roll-up.

The major operational assumptions included are:

- 1) CUPE & Non-Union Staff Wage Rate Increase – 1.5% (based on CPI – CUPE contract completes at the end of 2016);
- 2) Fire Wage Rate Increase – based on estimated amounts until negotiations are complete;
- 3) Benefits Increase – 5.0% inclusive of OMERS, Great West Life (in negotiations) and Payroll Deductions (i.e. CPP, EI and WSIB);
- 4) Debentures – 3.0% for 10 years (Fire Pumper and Main Street Bridge);
- 5) Beachfront Property Management – continues to be funded through reserves as part of the 5 Year Plan (i.e. in Year 4 it will be 50% funded through reserves);
- 6) Assessment – set at 2.8% Phase-in increase and 0.7% Growth;
- 7) Administrative Transfers from Self-Sustaining Departments updated based on the current structure; and
- 8) \$1,859k or 80% of the OMPF fund is being transferred to reserves for 2017.

In addition to the changes that have been included in this updated forecast there are many issues that are still **outstanding issues that need to be reviewed with costs to be determined** and these include:

- 1) Results of the Corporate Efficiency Review;

- 2) Overall day to day Management of Beach Area 1 & 2 including Main Street Market;
- 3) Establishment of a Development Corporation to oversee Beach Area 1 & 2;
- 4) Phase 1 of the Downtown Plan;
- 5) Level of Service pertaining to municipal grass cutting as requested at PW committee;
- 6) Self-insurance of Council Benefits; and
- 7) Student Wages Survey.

### **Capital Assumptions:**

Where Development Charge Reserves are applicable to a project they are based on the 2015 Background study percentages. As in previous year's equipment replacements are based on a 50% reserve funding formula where reserves are available. Finally, loans are used to fund the Capital program where necessary due to funding constraints and are set at 10 yr. and 3% debentures.

### **2017 Updated Forecast Significant Changes:**

The significant changes that make up the \$775,882 increase in the operational levy are:

- 1) Increased Staffing - \$671k:
  - a. Fire - Four (4) Full-time Firefighters added - \$375k;
  - b. Parks & Rec – two (2) 8 month Contracts to cover Special Events & additional Parks - \$65k;
  - c. Parks & Rec – one (1) Student to assist the Gardener - \$10k;
  - d. Planning – Urban Designer (July Start) - \$47k;
  - e. Planning – Planner II (July Start) - \$47k;
  - f. Administration – Communications Specialist – (July Start) - \$35k;
  - g. Library – PT staffing - \$17k;
  - h. Bylaw & Parking – additional students - \$23k; and
  - i. Building – one (1) student - \$11k.
- 2) Increased taxation support for the By-Law Department - \$130k – due mainly to capital purchases required for the Parking Department.
- 3) Community Events – increased by \$90k – due mainly to the increase of \$45k for Canada Day (150 year Anniversary of Confederation); the Waterfront Fest \$21k and an additional \$9k for Snowman Mania.
- 4) Emerald Ash Boer Funding - \$75k taxation impact – overall \$300k expense that is being funded partially through the tax rate stabilization fund.

As laid out in the report there are many pressures to the 2017 Budget, however a few options are detailed below for members of Council to consider:

- 1) **Defer the timing of capital projects** by prioritizing critical projects and delaying low level items. Where funding has been constrained, this process has been used in the past however it is important to recognize that the projects are still required to be completed at some point and identifying critical items is key.
- 2) **Increase the borrowing** by the Municipality. As discussed previously although there is still room in the municipalities Annual Repayment Limit (ARL) it is still important to recognize that future projects may also require funding through debentures and where emergencies arise it is beneficial to have capacity.
- 3) **Make certain projects and/or programs solely grant dependent**. This too has been used as a financing tool in the past for non-critical projects.
- 4) **Increase the amount of funding through reserves**. Again this has also been used as a financing tool in the past however it is important to recognize that evaluation will need to be completed as the Beachfront Property Management will require a fair amount of these reserves over the next ten (10) years.
- 5) Change service levels. i.e. reduce service levels.

### **Next Steps**

The timetable below outlines the details for the budget process:

**September 2<sup>nd</sup>** – First draft operating and capital budget prepared by Budget/Financial Analyst and distributed to staff. Operating budget will be based on the proposed Budget Guidelines/4 Year Forecast and comparison to prior year actual results. Capital budget will be based on the 4-year capital forecast prepared in 2014. First draft budget working papers with revisions due by September 16<sup>th</sup>.

**September 21<sup>st</sup> to September 23<sup>rd</sup>** – CAO, Treasurer and Budget Analyst to review first draft operating and capital budget and 4-year capital forecast with Department Heads.

**October 4<sup>th</sup> - First Draft** – Committee of the Whole to review first draft operating and capital budget, with brief (5 – 7 mins) presentations from each department highlighting major changes and/or new initiatives. During this meeting discussion will occur generating a list for top priorities from Council for further discussion at the November 1<sup>st</sup> meeting.

**October 7<sup>th</sup>** – Discussion items due from members of Council to the Treasurer.

**October 12<sup>th</sup>** – Reports due from Staff to the CAO to cover the list of discussion items identified by members of Council.

**October 18<sup>th</sup>** – Presentation of Reports related to Discussion items

**November 1<sup>st</sup> – Second Draft** – Committee of the Whole to review second draft operating and capital budget, and to review the listing of grant requests and request for permission to advertise the public meeting scheduled on December 13<sup>th</sup>, 2016.

**November 15<sup>th</sup> – Third Draft** - Special Committee of the Whole to review third draft operating and capital budget including the 4 Year Operating and 10 Year Capital Forecasts.

**November 22<sup>nd</sup> – Possible 4<sup>th</sup> Draft** – Committee of the Whole left open if needed.

**December 6<sup>th</sup> – Possible 5<sup>th</sup> Draft** – Committee of the Whole left open if needed.

**December 13<sup>th</sup>** - Public Meeting for consideration of 2017 Operating and Capital Budget and 4 Year Operating and 10 Year Capital Forecasts, Rates and Fees (including Water/Wastewater Update) Recommendation that By-law will proceed to Council once School Board and County rates are received.

**December 20<sup>th</sup>** – Council meeting, final approval of 2017 Operating and Capital Budget and 4 Year Operating and 10 Year Capital Forecasts, and Rates and Fees.

Note: Adjustments will be made to the schedule as required.

### **CONCLUSION:**

It is important to note that this preliminary forecast has been prepared with information known at this time and is in the very early stages of the Budget Process. This review is meant as a discussion piece and to provide members of Council with a first look at the challenges the Town faces for the 2017 Budget. As we proceed through the budget process and new information is received staff will advise Council and make adjustments as required.

Staff are committed to prepare a budget that meets Council's direction and moves it forward in achieving its' vision for the community. We will endeavour to keep you informed as we go through the process and are prepared to recommend adjustments as circumstances warrant.

Respectfully Submitted,

Monica Quinlan, Treasurer  
Enclosure

The Town of Wasaga Beach 2017 Draft Operating Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
<b>TAXATION</b>					
Taxation General	18,092,586.54	19,062,257.40	19,062,083.22	0.00	(19,062,257.40)
Payments in Lieu	481,967.73	463,222.60	176,620.42	0.00	(463,222.60)
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	18,574,554.27	19,525,480.00	19,238,703.64	0.00	(19,525,480.00)
Taxation Supplementaries	262,057.42	125,000.00	225,694.97	150,000.00	25,000.00
Taxation Write-offs	(138,363.61)	(75,000.00)	(52,011.94)	(75,000.00)	0.00
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	<b>\$18,698,248.08</b>	<b>\$19,575,480.00</b>	<b>\$19,412,386.67</b>	<b>\$75,000.00</b>	<b>(\$19,500,480.00)</b>
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<b>GENERAL GOVERNMENT</b>					
Members of Council					
Revenue	0.00	25,000.00	5,088.00	25,000.00	0.00
Expenditures	244,068.09	733,220.00	266,843.27	397,010.00	(336,210.00)
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Net Revenue (Expenditures)	(244,068.09)	(708,220.00)	(261,755.27)	(372,010.00)	336,210.00
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Administration					
Unconditional Grants	2,445,027.00	2,581,500.00	1,936,125.00	2,323,350.00	(258,150.00)
Revenue	328,895.29	143,360.00	89,084.56	173,300.00	29,940.00
Expenditures	5,061,595.95	3,788,230.00	1,879,160.06	3,403,330.00	(384,900.00)
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Net Revenue (Expenditures)	(2,287,673.66)	(1,063,370.00)	146,049.50	(906,680.00)	156,690.00
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Beachfront Property Management					
Revenue	825,364.77	741,310.00	379,492.76	741,310.00	0.00
Expenditures	825,364.77	741,310.00	437,822.21	741,310.00	0.00
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Net Revenue (Expenditures)	0.00	0.00	(58,329.45)	0.00	0.00
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Affordable Housing					
Revenue	17,495.00	23,400.00	6,995.00	23,400.00	0.00
Expenditures	17,495.00	23,400.00	2,375.62	23,400.00	0.00
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Net Revenue (Expenditures)	0.00	0.00	4,619.38	0.00	0.00
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Elections					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	25,000.00	27,230.00	16,114.14	27,230.00	0.00
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Net Revenue (Expenditures)	(25,000.00)	(27,230.00)	(16,114.14)	(27,230.00)	0.00
	=====	=====	=====	=====	=====
Accessibility Committee					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	3,357.32	5,000.00	2,379.71	5,000.00	0.00
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Net Revenue (Expenditures)	(3,357.32)	(5,000.00)	(2,379.71)	(5,000.00)	0.00
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Town Archives					
Revenue	3,461.01	1,000.00	994.30	1,000.00	0.00
Expenditures	3,507.51	3,060.00	923.02	3,080.00	20.00
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Net Revenue (Expenditures)	(46.50)	(2,060.00)	71.28	(2,080.00)	(20.00)
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The Town of Wasaga Beach 2017 Draft Operating Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
<b>Historical Advisory Committee</b>					
Revenue	(5,000.00)	0.00	0.00	0.00	0.00
Expenditures	112.50	2,000.00	395.37	2,000.00	0.00
Net Revenue (Expenditures)	(5,112.50)	(2,000.00)	(395.37)	(2,000.00)	0.00
<b>High School Task Force</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	590.21	3,000.00	1,362.78	3,000.00	0.00
Net Revenue (Expenditures)	(590.21)	(3,000.00)	(1,362.78)	(3,000.00)	0.00
<b>Cemetery</b>					
Revenue	46,096.35	74,720.00	38,124.96	60,740.00	(13,980.00)
Expenditures	46,096.35	74,720.00	29,457.80	60,740.00	(13,980.00)
Net Revenue (Expenditures)	0.00	0.00	8,667.16	0.00	0.00
<b>Treasury</b>					
Revenue	1,615,660.22	1,317,350.00	579,718.32	1,364,700.00	47,350.00
Expenditures	1,283,202.67	1,235,030.00	700,341.04	1,241,570.00	6,540.00
Net Revenue (Expenditures)	332,457.55	82,320.00	(120,622.72)	123,130.00	40,810.00
<b>Debenture Payments</b>					
Revenue	1,269,376.51	1,474,200.00	448,495.75	1,431,670.00	(42,530.00)
Expenditures	349,099.22	1,943,970.00	909,739.99	2,092,220.00	148,250.00
Net Revenue (Expenditures)	920,277.29	(469,770.00)	(461,244.24)	(660,550.00)	(190,780.00)
<b>Information Technology</b>					
Revenue	97,867.47	113,200.00	75,356.30	84,020.00	(29,180.00)
Expenditures	317,524.55	351,210.00	209,576.58	360,830.00	9,620.00
Net Revenue (Expenditures)	(219,657.08)	(238,010.00)	(134,220.28)	(276,810.00)	(38,800.00)
<b>Economic Development</b>					
Revenue	113,738.04	342,990.00	225,493.00	0.00	(342,990.00)
Expenditures	426,488.56	943,080.00	282,620.20	374,030.00	(569,050.00)
Net Revenue (Expenditures)	(312,750.52)	(600,090.00)	(57,127.20)	(374,030.00)	226,060.00
<b>Main Street Market</b>					
Revenue	0.00	293,730.00	91,966.66	73,000.00	(220,730.00)
Expenditures	0.00	58,850.00	31,933.02	93,230.00	34,380.00
Net Revenue (Expenditures)	0.00	234,880.00	60,033.64	(20,230.00)	(255,110.00)
<b>Chamber of Commerce</b>					
Revenue	4.00	0.00	0.00	0.00	0.00
Expenditures	67,787.72	58,110.00	34,249.90	59,080.00	970.00
Net Revenue (Expenditures)	(67,783.72)	(58,110.00)	(34,249.90)	(59,080.00)	(970.00)

The Town of Wasaga Beach 2017 Draft Operating Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
Special Events					
Revenue	500.00	59,400.00	4,748.05	59,400.00	0.00
Expenditures	225,390.69	348,050.00	128,660.47	331,960.00	(16,090.00)
Net Revenue (Expenditures)	(224,890.69)	(288,650.00)	(123,912.42)	(272,560.00)	16,090.00
	=====	=====	=====	=====	=====
<b>GENERAL GOVERNMENT TOTAL</b>	<b>(\$2,138,195.45)</b>	<b>(\$3,148,310.00)</b>	<b>(\$1,052,272.52)</b>	<b>(\$2,858,130.00)</b>	<b>\$290,180.00</b>
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<b>COMMUNITY SERVICES</b>					
Provincial Police					
Revenue	256,487.10	375,000.00	175,355.51	110,000.00	(265,000.00)
Expenditures	4,444,943.47	4,566,430.00	1,882,434.89	4,657,550.00	91,120.00
Net Revenue (Expenditures)	(4,188,456.37)	(4,191,430.00)	(1,707,079.38)	(4,547,550.00)	(356,120.00)
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Community Police					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	20,983.63	18,920.00	14,647.95	19,300.00	380.00
Net Revenue (Expenditures)	(20,983.63)	(18,920.00)	(14,647.95)	(19,300.00)	(380.00)
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Sub-total Policing	(4,209,440.00)	(4,210,350.00)	(1,721,727.33)	(4,566,850.00)	(356,500.00)
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Parking					
Revenue	679,941.13	580,540.00	447,211.77	625,040.00	44,500.00
Expenditures	679,941.13	580,540.00	203,994.90	625,040.00	44,500.00
Net Revenue (Expenditures)	0.00	0.00	243,216.87	0.00	0.00
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By-Law					
Revenue	324,072.47	277,550.00	48,034.39	139,750.00	(137,800.00)
Expenditures	409,604.20	446,180.00	238,036.84	476,940.00	30,760.00
Net Revenue (Expenditures)	(85,531.73)	(168,630.00)	(190,002.45)	(337,190.00)	(168,560.00)
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Animal Control					
Revenue	22,866.90	24,500.00	18,419.50	24,500.00	0.00
Expenditures	36,644.75	48,120.00	25,888.00	48,260.00	140.00
Net Revenue (Expenditures)	(13,777.85)	(23,620.00)	(7,468.50)	(23,760.00)	(140.00)
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Sub-total Municipal Law Enforcement	(99,309.58)	(192,250.00)	45,745.92	(360,950.00)	(168,700.00)
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Fire					
Revenue	71,432.23	56,580.00	25,883.47	56,580.00	0.00
Expenditures	2,546,875.29	2,699,700.00	1,479,801.86	3,223,700.00	524,000.00
Net Revenue (Expenditures)	(2,475,443.06)	(2,643,120.00)	(1,453,918.39)	(3,167,120.00)	(524,000.00)
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Emergency Management					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	1,779.11	3,250.00	0.00	3,250.00	0.00
Net Revenue (Expenditures)	(1,779.11)	(3,250.00)	0.00	(3,250.00)	0.00
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The Town of Wasaga Beach 2017 Draft Operating Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
<b>Occupational Health &amp; Safety</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	84,844.64	85,960.00	51,940.22	87,100.00	1,140.00
Net Revenue (Expenditures)	(84,844.64)	(85,960.00)	(51,940.22)	(87,100.00)	(1,140.00)
Sub-total Fire	(2,562,066.81)	(2,732,330.00)	(1,505,858.61)	(3,257,470.00)	(525,140.00)
<b>Parks, Fac &amp; Recreation Admin</b>					
Revenue	29,724.00	30,000.00	11,155.49	30,000.00	0.00
Expenditures	404,619.96	397,030.00	222,293.40	411,390.00	14,360.00
Net Revenue (Expenditures)	(374,895.96)	(367,030.00)	(211,137.91)	(381,390.00)	(14,360.00)
<b>Recreation</b>					
Revenue	45,835.29	81,000.00	69,364.47	81,000.00	0.00
Expenditures	70,358.44	116,360.00	64,667.73	120,720.00	4,360.00
Net Revenue (Expenditures)	(24,523.15)	(35,360.00)	4,696.74	(39,720.00)	(4,360.00)
<b>Parks</b>					
Revenue	5,346.62	1,000.00	1,080.00	226,000.00	225,000.00
Expenditures	498,357.78	492,140.00	288,130.11	829,420.00	337,280.00
Net Revenue (Expenditures)	(493,011.16)	(491,140.00)	(287,050.11)	(603,420.00)	(112,280.00)
<b>Wasaga Sports Park</b>					
Revenue	57,084.69	61,000.00	37,046.54	61,000.00	0.00
Expenditures	107,344.73	111,390.00	66,245.71	112,420.00	1,030.00
Net Revenue (Expenditures)	(50,260.04)	(50,390.00)	(29,199.17)	(51,420.00)	(1,030.00)
<b>Oakview Woods Complex</b>					
Revenue	8,483.99	4,600.00	2,684.91	4,600.00	0.00
Expenditures	55,916.51	75,690.00	50,539.68	77,020.00	1,330.00
Net Revenue (Expenditures)	(47,432.52)	(71,090.00)	(47,854.77)	(72,420.00)	(1,330.00)
<b>Town Beautification</b>					
Revenue	4,199.11	0.00	0.00	0.00	0.00
Expenditures	104,128.46	159,510.00	86,961.35	167,110.00	7,600.00
Net Revenue (Expenditures)	(99,929.35)	(159,510.00)	(86,961.35)	(167,110.00)	(7,600.00)
<b>Provincial Park - Beach 1 &amp; 2</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	0.00	0.00	0.00	51,400.00	51,400.00
Net Revenue (Expenditures)	0.00	0.00	0.00	(51,400.00)	(51,400.00)
<b>Arena</b>					
Revenue	406,460.02	402,350.00	197,091.96	402,350.00	0.00
Expenditures	655,292.12	627,650.00	361,504.43	641,490.00	13,840.00
Net Revenue (Expenditures)	(248,832.10)	(225,300.00)	(164,412.47)	(239,140.00)	(13,840.00)

The Town of Wasaga Beach 2017 Draft Operating Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
<b>Multi Plex Facility</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	0.00	0.00	0.00	30,000.00	30,000.00
Net Revenue (Expenditures)	0.00	0.00	0.00	(30,000.00)	(30,000.00)
<b>RecPlex</b>					
Revenue	120,183.63	108,000.00	63,357.05	108,000.00	0.00
Expenditures	440,475.08	439,140.00	249,939.43	455,960.00	16,820.00
Net Revenue (Expenditures)	(320,291.45)	(331,140.00)	(186,582.38)	(347,960.00)	(16,820.00)
<b>Youth Center</b>					
Revenue	34,837.31	32,500.00	22,147.90	32,500.00	0.00
Expenditures	219,187.96	241,090.00	139,815.34	271,380.00	30,290.00
Net Revenue (Expenditures)	(184,350.65)	(208,590.00)	(117,667.44)	(238,880.00)	(30,290.00)
<b>Community Events</b>					
Revenue	24,232.68	26,500.00	18,428.15	53,750.00	27,250.00
Expenditures	122,412.34	144,000.00	115,082.73	261,750.00	117,750.00
Net Revenue (Expenditures)	(98,179.66)	(117,500.00)	(96,654.58)	(208,000.00)	(90,500.00)
<b>Medical Facility</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	4,225.93	6,100.00	2,416.80	6,280.00	180.00
Net Revenue (Expenditures)	(4,225.93)	(6,100.00)	(2,416.80)	(6,280.00)	(180.00)
<b>Sub-total Parks, Recreation &amp; Facilities</b>	<b>(1,945,931.97)</b>	<b>(2,063,150.00)</b>	<b>(1,225,240.24)</b>	<b>(2,437,140.00)</b>	<b>(373,990.00)</b>
<b>Library</b>					
Revenue	55,867.49	50,900.00	23,318.58	50,900.00	0.00
Expenditures	528,339.58	541,730.00	316,808.86	561,630.00	19,900.00
Net Revenue (Expenditures)	(472,472.09)	(490,830.00)	(293,490.28)	(510,730.00)	(19,900.00)
<b>COMMUNITY SERVICES TOTAL</b>	<b>(\$9,289,220.45)</b>	<b>(\$9,688,910.00)</b>	<b>(\$4,700,570.54)</b>	<b>(\$11,133,140.00)</b>	<b>(\$1,444,230.00)</b>
<b>PUBLIC WORKS</b>					
<b>Public Works Administration</b>					
Revenue	312,703.07	10,000.00	1,422.08	5,000.00	(5,000.00)
Expenditures	1,550,823.62	1,125,500.00	725,551.33	1,265,420.00	139,920.00
Net Revenue (Expenditures)	(1,238,120.55)	(1,115,500.00)	(724,129.25)	(1,260,420.00)	(144,920.00)
<b>Engineering</b>					
Revenue	130,608.05	107,830.00	123,031.65	107,830.00	0.00
Expenditures	452,764.06	481,700.00	274,923.87	495,390.00	13,690.00
Net Revenue (Expenditures)	(322,156.01)	(373,870.00)	(151,892.22)	(387,560.00)	(13,690.00)

The Town of Wasaga Beach 2017 Draft Operating Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
<b>Transit</b>					
Revenue	359,259.28	378,230.00	273,107.37	378,230.00	0.00
Expenditures	714,001.75	729,090.00	376,890.60	838,660.00	109,570.00
Net Revenue (Expenditures)	(354,742.47)	(350,860.00)	(103,783.23)	(460,430.00)	(109,570.00)
<b>Winter Control</b>					
Revenue	25,653.88	45,000.00	12,447.30	45,000.00	0.00
Expenditures	630,398.88	738,060.00	509,642.31	748,720.00	10,660.00
Net Revenue (Expenditures)	(604,745.00)	(693,060.00)	(497,195.01)	(703,720.00)	(10,660.00)
<b>Maintenance Operations</b>					
Revenue	39,566.66	5,500.00	4,495.81	5,500.00	0.00
Expenditures	534,714.12	641,870.00	197,910.75	629,360.00	(12,510.00)
Net Revenue (Expenditures)	(495,147.46)	(636,370.00)	(193,414.94)	(623,860.00)	12,510.00
<b>Street Lighting</b>					
Revenue	15,000.00	16,000.00	15,000.00	16,000.00	0.00
Expenditures	375,149.99	256,370.00	142,132.14	267,620.00	11,250.00
Net Revenue (Expenditures)	(360,149.99)	(240,370.00)	(127,132.14)	(251,620.00)	(11,250.00)
<b>Nottawasaga River Improvements</b>					
Revenue	(5,078.46)	40,000.00	0.00	0.00	(40,000.00)
Expenditures	43,300.00	87,640.00	25,491.94	48,120.00	(39,520.00)
Net Revenue (Expenditures)	(48,378.46)	(47,640.00)	(25,491.94)	(48,120.00)	(480.00)
<b>Vehicle Maintenance</b>					
Revenue	67,627.14	74,290.00	33,970.02	74,290.00	0.00
Expenditures	568,913.30	720,700.00	314,056.34	732,520.00	11,820.00
Net Revenue (Expenditures)	(501,286.16)	(646,410.00)	(280,086.32)	(658,230.00)	(11,820.00)
<b>Water System</b>					
Revenue	2,584,981.02	2,633,060.00	1,309,171.29	2,658,120.00	25,060.00
Expenditures	2,584,981.02	2,633,060.00	877,038.57	2,658,120.00	25,060.00
Net Revenue (Expenditures)	0.00	0.00	432,132.72	0.00	0.00
<b>Sewer System</b>					
Revenue	3,281,914.13	3,137,710.00	1,544,642.22	3,168,200.00	30,490.00
Expenditures	3,281,914.13	3,137,710.00	1,051,788.48	3,168,200.00	30,490.00
Net Revenue (Expenditures)	0.00	0.00	492,853.74	0.00	0.00
<b>Garbage - municipal facilities</b>					
Revenue	16,937.53	5,000.00	6,700.00	5,000.00	0.00
Expenditures	174,558.28	163,170.00	83,140.09	166,390.00	3,220.00
Net Revenue (Expenditures)	(157,620.75)	(158,170.00)	(76,440.09)	(161,390.00)	(3,220.00)

The Town of Wasaga Beach 2017 Draft Operating Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
<b>Recycling - municipal facilities</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	17,915.93	26,100.00	9,551.81	26,520.00	420.00
Net Revenue (Expenditures)	(17,915.93)	(26,100.00)	(9,551.81)	(26,520.00)	(420.00)
<b>Waste Management</b>					
Revenue	900,862.00	80,000.00	48,387.00	60,000.00	(20,000.00)
Expenditures	820,862.00	20,000.00	4,709.91	20,000.00	0.00
Net Revenue (Expenditures)	80,000.00	60,000.00	43,677.09	40,000.00	(20,000.00)
<b>Storm Sewer</b>					
Revenue	63,539.06	0.00	3,092.76	0.00	0.00
Expenditures	204,482.04	128,770.00	48,486.91	130,310.00	1,540.00
Net Revenue (Expenditures)	(140,942.98)	(128,770.00)	(45,394.15)	(130,310.00)	(1,540.00)
<b>PUBLIC WORKS TOTAL</b>	<b>(\$4,161,205.76)</b>	<b>(\$4,357,120.00)</b>	<b>(\$1,265,847.55)</b>	<b>(\$4,672,180.00)</b>	<b>(\$315,060.00)</b>
<b>PLANNING &amp; DEVELOPMENT</b>					
<b>Building</b>					
Revenue	595,445.50	622,480.00	504,444.78	648,460.00	25,980.00
Expenditures	595,445.50	622,480.00	366,433.12	648,460.00	25,980.00
Net Revenue (Expenditures)	0.00	0.00	138,011.66	0.00	0.00
<b>Planning</b>					
Revenue	355,146.27	189,500.00	178,141.08	239,500.00	50,000.00
Expenditures	833,050.52	589,260.00	423,278.92	884,880.00	295,620.00
Net Revenue (Expenditures)	(477,904.25)	(399,760.00)	(245,137.84)	(645,380.00)	(245,620.00)
<b>Healthy Community Network Committee</b>					
Revenue	175.03	0.00	0.00	0.00	0.00
Expenditures	3,956.22	4,000.00	570.31	4,000.00	0.00
Net Revenue (Expenditures)	(3,781.19)	(4,000.00)	(570.31)	(4,000.00)	0.00
<b>PLANNING &amp; DEVELOPMENT TOTAL</b>	<b>(\$481,685.44)</b>	<b>(\$403,760.00)</b>	<b>(\$107,696.49)</b>	<b>(\$649,380.00)</b>	<b>(\$245,620.00)</b>
<b>TOTAL OPERATING REVENUE</b>	<b>\$36,486,492.17</b>	<b>\$36,298,260.00</b>	<b>\$28,564,714.32</b>	<b>\$15,927,990.00</b>	<b>(\$20,370,270.00)</b>
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$33,858,551.19</b>	<b>\$34,320,880.00</b>	<b>\$16,278,714.75</b>	<b>\$35,165,820.00</b>	<b>\$844,940.00</b>
<b>NET OPERATING REVENUE (EXPENDITURES)</b>	<b>\$2,627,940.98</b>	<b>\$1,977,380.00</b>	<b>\$12,285,999.57</b>	<b>(\$19,237,830.00)</b>	<b>(\$21,215,210.00)</b>

The Town of Wasaga Beach 2017 Draft Capital Budget Summary				REVISED FORECAST	Variance 2017 vs 2016 Budget
	Actual	Budget	Actual	30-Aug-16	
	2015	2016	2016 (to Jul 31)	Budget 2017 Estimate	
<b>GENERAL GOVERNMENT</b>					
Members of Council					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	4,239.31	0.00	309.14	6,200.00	6,200.00
Net Revenue (Expenditures)	(4,239.31)	0.00	(309.14)	(6,200.00)	(6,200.00)
Administration					
Revenue	536,920.39	523,690.00	274,996.10	9,500.00	(514,190.00)
Expenditures	623,052.47	610,260.00	33,936.75	21,400.00	(588,860.00)
Net Revenue (Expenditures)	(86,132.08)	(86,570.00)	241,059.35	(11,900.00)	74,670.00
Property Purchase/Sale					
Revenue	0.00	200,000.00	0.00	200,000.00	0.00
Expenditures	46,756.37	200,000.00	35,349.25	200,000.00	0.00
Net Revenue (Expenditures)	(46,756.37)	0.00	(35,349.25)	0.00	0.00
Beachfront Property Management					
Revenue	143,661.42	131,900.00	425,466.44	296,200.00	164,300.00
Expenditures	13,943,661.42	131,900.00	439,303.07	296,200.00	164,300.00
Net Revenue (Expenditures)	(13,800,000.00)	0.00	(13,836.63)	0.00	0.00
Affordable Housing					
Revenue	1,653.60	0.00	0.00	0.00	0.00
Expenditures	1,653.60	0.00	0.00	0.00	0.00
Net Revenue (Expenditures)	0.00	0.00	0.00	0.00	0.00
Accessibility Committee					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	3,691.30	0.00	0.00	10,000.00	10,000.00
Net Revenue (Expenditures)	(3,691.30)	0.00	0.00	(10,000.00)	(10,000.00)
Historical Advisory Committee					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	0.00	3,000.00	4,889.34	6,000.00	3,000.00
Net Revenue (Expenditures)	0.00	(3,000.00)	(4,889.34)	(6,000.00)	(3,000.00)
Cemetery					
Revenue	0.00	0.00	0.00	50,000.00	50,000.00
Expenditures	0.00	0.00	0.00	50,000.00	50,000.00
Net Revenue (Expenditures)	0.00	0.00	0.00	0.00	0.00

The Town of Wasaga Beach 2017 Draft Capital Budget Summary				REVISED FORECAST	Variance 2017 vs 2016 Budget
	Actual	Budget	Actual	30-Aug-16 Budget	
	2015	2016	2016 (to Jul 31)	2017 Estimate	
<b>Treasury</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	5,529.43	0.00	857.73	13,700.00	13,700.00
Net Revenue (Expenditures)	(5,529.43)	0.00	(857.73)	(13,700.00)	(13,700.00)
<b>Information Technology</b>					
Revenue	800.00	0.00	0.00	0.00	0.00
Expenditures	12,093.75	0.00	1,272.00	12,300.00	12,300.00
Net Revenue (Expenditures)	(11,293.75)	0.00	(1,272.00)	(12,300.00)	(12,300.00)
<b>Economic Development</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	20,639.81	7,000.00	1,860.79	2,000.00	(5,000.00)
Net Revenue (Expenditures)	(20,639.81)	(7,000.00)	(1,860.79)	(2,000.00)	5,000.00
<b>Business Park Development</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	0.00	0.00	0.00	0.00	0.00
Net Revenue (Expenditures)	0.00	0.00	0.00	0.00	0.00
<b>Main Street Market</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	0.00	200,900.00	251,173.40	0.00	(200,900.00)
Net Revenue (Expenditures)	0.00	(200,900.00)	(251,173.40)	0.00	200,900.00
<b>Special Events</b>					
Revenue	15,044.20	0.00	0.00	0.00	0.00
Expenditures	16,265.32	1,200.00	833.97	0.00	(1,200.00)
Net Revenue (Expenditures)	(1,221.12)	(1,200.00)	(833.97)	0.00	1,200.00
<b>GENERAL GOVERNMENT TOTAL</b>	<b>(\$13,979,503.17)</b>	<b>(\$298,670.00)</b>	<b>(\$69,322.90)</b>	<b>(\$62,100.00)</b>	\$236,570.00

The Town of Wasaga Beach 2017 Draft Capital Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
<b>COMMUNITY SERVICES</b>					
Parking					
Revenue	0.00	6,000.00	1,008.32	80,050.00	74,050.00
Expenditures	0.00	6,000.00	1,008.32	77,100.00	71,100.00
Net Revenue (Expenditures)	0.00	0.00	0.00	2,950.00	2,950.00
By-Law					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	0.00	2,000.00	2,052.17	4,600.00	2,600.00
Net Revenue (Expenditures)	0.00	(2,000.00)	(2,052.17)	(4,600.00)	(2,600.00)
Sub-total Municipal Law Enforcement	0.00	(2,000.00)	(2,052.17)	(1,650.00)	350.00
Fire					
Revenue	41,890.71	0.00	0.00	630,000.00	630,000.00
Expenditures	56,890.71	42,500.00	5,141.59	781,200.00	738,700.00
Net Revenue (Expenditures)	(15,000.00)	(42,500.00)	(5,141.59)	(151,200.00)	(108,700.00)
Emergency Management					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	0.00	0.00	0.00	50,000.00	50,000.00
Net Revenue (Expenditures)	0.00	0.00	0.00	(50,000.00)	(50,000.00)
Occupational Health & Safety					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	0.00	0.00	0.00	0.00	0.00
Net Revenue (Expenditures)	0.00	0.00	0.00	0.00	0.00
Sub-total Fire	(15,000.00)	(42,500.00)	(5,141.59)	(201,200.00)	(158,700.00)
Parks, Fac & Recreation Admin					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	39,277.73	600.00	518.40	6,200.00	5,600.00
Net Revenue (Expenditures)	(39,277.73)	(600.00)	(518.40)	(6,200.00)	(5,600.00)
Parks					
Revenue	47,618.37	78,300.00	81,099.77	440,000.00	361,700.00
Expenditures	77,460.48	98,300.00	160,382.93	540,000.00	441,700.00
Net Revenue (Expenditures)	(29,842.11)	(20,000.00)	(79,283.16)	(100,000.00)	(80,000.00)
Wasaga Sports Park					
Revenue	5,964.00	25,000.00	34,750.00	0.00	(25,000.00)
Expenditures	86,316.91	30,000.00	34,094.70	0.00	(30,000.00)
Net Revenue (Expenditures)	(80,352.91)	(5,000.00)	655.30	0.00	5,000.00

The Town of Wasaga Beach 2017 Draft Capital Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
<b>Oakview Woods Complex</b>					
Revenue	0.00	0.00	0.00	50,000.00	50,000.00
Expenditures	0.00	13,000.00	16,926.43	100,000.00	87,000.00
Net Revenue (Expenditures)	0.00	(13,000.00)	(16,926.43)	(50,000.00)	(37,000.00)
<b>Provincial Park - Beach 1 &amp; 2</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	0.00	0.00	0.00	35,200.00	35,200.00
Net Revenue (Expenditures)	0.00	0.00	0.00	(35,200.00)	(35,200.00)
<b>Arena</b>					
Revenue	61,005.64	0.00	0.00	0.00	0.00
Expenditures	61,005.64	250.00	233.41	8,600.00	8,350.00
Net Revenue (Expenditures)	0.00	(250.00)	(233.41)	(8,600.00)	(8,350.00)
<b>RecPlex</b>					
Revenue	0.00	91,000.00	420.41	41,000.00	(50,000.00)
Expenditures	20,116.00	106,900.00	96,953.67	93,000.00	(13,900.00)
Net Revenue (Expenditures)	(20,116.00)	(15,900.00)	(96,533.26)	(52,000.00)	(36,100.00)
<b>Youth Center</b>					
Revenue	0.00	4,500.00	19,372.72	0.00	(4,500.00)
Expenditures	1,507.46	4,900.00	16,205.63	800.00	(4,100.00)
Net Revenue (Expenditures)	(1,507.46)	(400.00)	3,167.09	(800.00)	(400.00)
<b>Community Events</b>					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	923.79	41,100.00	9,556.73	60,000.00	18,900.00
Net Revenue (Expenditures)	(923.79)	(41,100.00)	(9,556.73)	(60,000.00)	(18,900.00)
<b>Sub-total Parks, Recreation &amp; Facilities</b>	<b>(172,020.00)</b>	<b>(96,250.00)</b>	<b>(199,229.00)</b>	<b>(312,800.00)</b>	<b>(216,550.00)</b>
<b>Library</b>					
Revenue	6,150.00	0.00	0.00	0.00	0.00
Expenditures	58,487.74	55,000.00	20,174.99	60,000.00	5,000.00
Net Revenue (Expenditures)	(52,337.74)	(55,000.00)	(20,174.99)	(60,000.00)	(5,000.00)
<b>COMMUNITY SERVICES TOTAL</b>	<b>(\$239,357.74)</b>	<b>(\$195,750.00)</b>	<b>(\$226,597.75)</b>	<b>(\$575,650.00)</b>	<b>(\$379,900.00)</b>



The Town of Wasaga Beach 2017 Draft Capital Budget Summary				REVISED FORECAST	
	Actual	Budget	Actual	30-Aug-16 Budget	Variance
	2015	2016	2016	2017	2017 vs 2016
			(to Jul 31)	Estimate	Budget
<b>PUBLIC WORKS</b>					
Public Works Equipment					
Revenue	1,634,181.82	392,160.00	4,084,645.36	473,500.00	81,340.00
Expenditures	2,156,751.82	730,500.00	1,606,626.11	1,374,100.00	643,600.00
Net Revenue (Expenditures)	(522,570.00)	(338,340.00)	2,478,019.25	(900,600.00)	(562,260.00)
Engineering Equipment					
Revenue	0.00	0.00	0.00	41,500.00	41,500.00
Expenditures	0.00	0.00	604.45	46,000.00	46,000.00
Net Revenue (Expenditures)	0.00	0.00	(604.45)	(4,500.00)	(4,500.00)
Transit					
Revenue	109,844.18	0.00	0.00	110,000.00	110,000.00
Expenditures	109,844.18	0.00	0.00	110,000.00	110,000.00
Net Revenue (Expenditures)	0.00	0.00	0.00	0.00	0.00
Day Labour Projects					
Revenue	2,811.56	0.00	0.00	0.00	0.00
Expenditures	450,571.56	450,000.00	95,481.07	250,000.00	(200,000.00)
Net Revenue (Expenditures)	(447,760.00)	(450,000.00)	(95,481.07)	(250,000.00)	200,000.00
Road Projects					
Revenue	3,390,281.74	4,030,380.00	231,074.27	6,640,260.00	2,609,880.00
Expenditures	3,626,851.74	4,619,000.00	113,051.97	6,893,370.00	2,274,370.00
Net Revenue (Expenditures)	(236,570.00)	(588,620.00)	118,022.30	(253,110.00)	335,510.00
Water & Sewer Projects					
Revenue	3,760,057.96	7,360,800.00	1,380,405.86	3,233,640.00	(4,127,160.00)
Expenditures	3,760,057.96	7,360,800.00	3,087,402.35	3,236,040.00	(4,124,760.00)
Net Revenue (Expenditures)	0.00	0.00	(1,706,996.49)	(2,400.00)	(2,400.00)
Storm Drainage					
Revenue	107,059.10	695,000.00	26,728.42	2,827,440.00	2,132,440.00
Expenditures	107,059.10	800,500.00	67,372.12	2,990,980.00	2,190,480.00
Net Revenue (Expenditures)	0.00	(105,500.00)	(40,643.70)	(163,540.00)	(58,040.00)
<b>PUBLIC WORKS TOTAL</b>	<b>(\$1,206,900.00)</b>	<b>(\$1,482,460.00)</b>	<b>\$752,315.84</b>	<b>(\$1,574,150.00)</b>	<b>(\$91,690.00)</b>

The Town of Wasaga Beach 2017 Draft Capital Budget Summary				REVISED FORECAST	Variance 2017 vs 2016 Budget
	Actual	Budget	Actual	30-Aug-16 Budget	
	2015	2016	2016 (to Jul 31)	2017 Estimate	
<b>PLANNING &amp; DEVELOPMENT</b>					
Building					
Revenue	1,582.56	100.00	124.95	9,000.00	8,900.00
Expenditures	1,582.56	100.00	124.95	9,000.00	8,900.00
Net Revenue (Expenditures)	0.00	0.00	0.00	0.00	0.00
Planning					
Revenue	0.00	0.00	0.00	0.00	0.00
Expenditures	654.32	500.00	0.00	16,200.00	15,700.00
Net Revenue (Expenditures)	(654.32)	(500.00)	0.00	(16,200.00)	(15,700.00)
<b>PLANNING &amp; DEVELOPMENT TOTAL</b>	<b>(\$654.32)</b>	<b>(\$500.00)</b>	<b>\$0.00</b>	<b>(\$16,200.00)</b>	<b>(\$15,700.00)</b>
<b>TOTAL CAPITAL REVENUE</b>	<b>\$9,866,527.25</b>	<b>\$13,538,830.00</b>	<b>\$6,560,092.62</b>	<b>\$15,132,090.00</b>	<b>\$1,593,260.00</b>
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$25,292,942.48</b>	<b>\$15,516,210.00</b>	<b>\$6,103,697.43</b>	<b>\$17,360,190.00</b>	<b>\$1,843,980.00</b>
<b>NET CAPITAL REVENUE (EXPENDITURES)</b>	<b>(\$15,426,415.23)</b>	<b>(\$1,977,380.00)</b>	<b>\$456,395.19</b>	<b>(\$2,228,100.00)</b>	<b>(\$250,720.00)</b>

**Town of Wasaga Beach  
2017 Capital Budget Detail**

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
<b>GENERAL GOVERNMENT COMMITTEE</b>					
<b>COUNCIL</b>					
Equipment - Furniture	5,000				(5,000)
Equipment - Computer & Office Equipment	1,200				(1,200)
	<b>6,200</b>	-	-	-	<b>(6,200)</b>
<b>ADMINISTRATION</b>					
Buildings - Town Hall Renovations (A/C for classroom & HR office, furnace for Treasury)	19,000	(9,500)			(9,500)
Equipment - Computer & Office Equipment	2,400				(2,400)
	<b>21,400</b>	<b>(9,500)</b>	-	-	<b>(11,900)</b>
<b>PROPERTY PURCHASE/SALE</b>					
Property Purchase	200,000			(200,000)	-
				land sales	
	<b>200,000</b>	-	-	<b>(200,000)</b>	-
<b>BEACHFRONT PROPERTY MANAGEMENT</b>					
Buildings - 93 Beach Drive (Splash Pad)	11,000	(11,000)			-
Buildings - 14 1st Street (Funnel Tunnel)	6,500	(6,500)			-
Buildings - 13 1st Street (Dard)	60,000	(60,000)			-
Buildings - 59 Beach Drive (Casa Playa)	500	(500)			-
Buildings - 45-53 Beach Drive (Bananas)	14,500	(14,500)			-
Buildings - 31 Beach Drive (Copa Cabana)	3,700	(3,700)			-
Beachfront Façade Improvements	200,000	(200,000)			-
	<b>296,200</b>	<b>(296,200)</b>	-	-	-
<b>ACCESSIBILITY COMMITTEE</b>					
Equipment - Mobility Mats	10,000				(10,000)
	<b>10,000</b>	-	-	-	<b>(10,000)</b>
<b>HISTORICAL ADVISORY COMMITTEE</b>					
Equipment - Signs	6,000				(6,000)
	<b>6,000</b>	-	-	-	<b>(6,000)</b>
<b>CEMETERY</b>					
Land Improvements - internal road drainage	25,000	(25,000)			-
Land Improvements - structures - columbarium	25,000	(25,000)			-
	<b>50,000</b>	<b>(50,000)</b>	-	-	-
<b>TREASURY</b>					
Equipment - Furniture	2,500				(2,500)
Equipment - Computer & Office Equipment (includes replacement copier)	11,200				(11,200)
	<b>13,700</b>	-	-	-	<b>(13,700)</b>
<b>INFORMATION TECHNOLOGY</b>					
Equipment - Computer & Office Equipment (includes Beach 1 WIFI)	12,300				(12,300)
	<b>12,300</b>	-	-	-	<b>(12,300)</b>
<b>ECONOMIC DEVELOPMENT</b>					
Equipment - Signs	2,000				(2,000)
	<b>2,000</b>	-	-	-	<b>(2,000)</b>
<b>GENERAL GOVERNMENT COMMITTEE TOTAL</b>					
	<b>617,800</b>	<b>(355,700)</b>	-	<b>(200,000)</b>	<b>(62,100)</b>
<b>COMMUNITY SERVICES COMMITTEE</b>					
<b>PARKING</b>					
Vehicles - Light Duty (replacement)	35,000	(35,000)			-
Equipment - Computer & Office Equipment	3,850	(6,800)			2,950
Equipment - Radios	750	(750)			-
Equipment - Parking Meters	37,500	(37,500)			-
	<b>77,100</b>	<b>(80,050)</b>	-	-	<b>2,950</b>
<b>BY-LAW</b>					
Equipment - Computer & Office Equipment	3,850				(3,850)
Equipment - Radios	750				(750)
	<b>4,600</b>	-	-	-	<b>(4,600)</b>
<b>Sub-total Municipal Law Enforcement</b>	<b>81,700</b>	<b>(80,050)</b>	-	-	<b>(1,650)</b>

**Town of Wasaga Beach  
2017 Capital Budget Detail**

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
<b><u>FIRE</u></b>					
Vehicles - Light Duty (replacement)	60,000	(30,000)			(30,000)
Vehicles - Heavy Duty (replace 2002 Pumper)	600,000			(600,000) loan proceeds	-
Equipment - Computer & Office Equipment (includes replacement copier)	16,700				(16,700)
Equipment - Radios	2,000				(2,000)
Equipment - Fire - Personal Protective Equipment	2,500				(2,500)
Equipment - Fire - Breathing Apparatus	70,000				(70,000)
Equipment - Fire - Suppression	5,000				(5,000)
Equipment - Fire - Rescue	25,000				(25,000)
	781,200	(30,000)	-	(600,000)	(151,200)
<b><u>EMERGENCY MANAGEMENT</u></b>					
Equipment - Generators (Town Hall)	50,000				(50,000)
	50,000	-	-	-	(50,000)
<b>Sub-total Fire</b>	<b>831,200</b>	<b>(30,000)</b>	<b>-</b>	<b>(600,000)</b>	<b>(201,200)</b>
<b><u>PARKS, RECREATION &amp; FACILITIES</u></b>					
<b><u>ADMINISTRATION</u></b>					-
Equipment - Furniture	5,000				(5,000)
Equipment - Computer & Office Equipment	1,200				(1,200)
	6,200	-	-	-	(6,200)
<b><u>PARKS</u></b>					
Land Improvements - Structures	65,000		(58,500)		(6,500)
Land Improvements - Tennis Courts	81,000		(58,500)		(22,500)
Land Improvements - Trails	175,000		(157,500)		(17,500)
Vehicles - Light Duty (replacement)	55,000	(27,500)			(27,500)
Vehicles - Trailers & Attachments	24,000	(12,000)			(12,000)
Equipment - Playground	140,000		(126,000)		(14,000)
	540,000	(39,500)	(400,500)	-	(100,000)
<b><u>OAKVIEW WOODS COMPLEX</u></b>					
Skate Park - ramp enhancements	100,000	(25,000)	(25,000)		(50,000)
	100,000	(25,000)	(25,000)	-	(50,000)
<b><u>PROVINCIAL PARK - BEACH 1 &amp; 2</u></b>					
Land Improvements - Lifeguard Stations	35,200				(35,200)
	35,200	-	-	-	(35,200)
<b><u>ARENA</u></b>					
Equipment - Computer & Office Equipment (includes phone system)	8,600				(8,600)
	8,600	-	-	-	(8,600)
<b><u>RECPLEX</u></b>					
Buildings - RecPlex Renovations (YMCA pool, roof repairs)	82,000	(41,000)			(41,000)
Equipment - Computer & Office Equipment (includes phone system)	11,000				(11,000)
	93,000	(41,000)	-	-	(52,000)
<b><u>YOUTH CENTER</u></b>					
Equipment - Computer & Office Equipment	800				(800)
	800	-	-	-	(800)
<b><u>COMMUNITY EVENTS</u></b>					
Land Improvements - Fencing	40,000				(40,000)
Equipment - Tools & Maintenance Equipment (refillable water station)	20,000				(20,000)
	60,000	-	-	-	(60,000)
<b>Sub-total Parks, Recreation &amp; Facilities</b>	<b>843,800</b>	<b>(105,500)</b>	<b>(425,500)</b>	<b>-</b>	<b>(312,800)</b>
<b><u>LIBRARY</u></b>					
Digital Books	2,000				(2,000)
Equipment - Furniture	3,000				(3,000)
Equipment - Computer & Office Equipment	6,000				(6,000)
Equipment - Library Collection	49,000				(49,000)
	60,000	-	-	-	(60,000)
<b>COMMUNITY SERVICES COMMITTEE TOTAL</b>	<b>1,816,700</b>	<b>(215,550)</b>	<b>(425,500)</b>	<b>(600,000)</b>	<b>(575,650)</b>

**Town of Wasaga Beach  
2017 Capital Budget Detail**

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
<b>PUBLIC WORKS COMMITTEE</b>					
<b>PUBLIC WORKS EQUIPMENT</b>					
Vehicles - Light Duty (replace #52&54 - 2010 Ford F150)	92,000	(46,000)			(46,000)
Vehicles - Heavy Duty (replace #77 - 2005 Single Axle Dump/Plow)	308,000	(154,000)			(154,000)
Vehicles - Maintenance (replace #66&67 - 2010 Trackless MT6 sidewalk)	430,000	(215,000)			(215,000)
Vehicles - Trailers & Attachments (road widening attachment)	50,000	(25,000)			(25,000)
Equipment - Furniture	5,000	(2,500)			(2,500)
Equipment - Computer & Office Equipment (includes replacement copier)	12,100				(12,100)
Equipment - Streetlights & Outdoor Lighting	15,000	(7,500)			(7,500)
Equipment - Signs	15,000	(7,500)			(7,500)
Equipment - Traffic Lights	30,000	(15,000)			(15,000)
Equipment - Tools & Maintenance Equipment	2,000	(1,000)			(1,000)
Fuel Tank Replacement	350,000				(350,000)
Asphalt Hot Box	30,000				(30,000)
Wash Bay System	35,000				(35,000)
	<b>1,374,100</b>	<b>(473,500)</b>	-	-	<b>(900,600)</b>
<b>ENGINEERING EQUIPMENT</b>					
Vehicles - Light Duty (new addition)	41,500		(41,500)		-
Equipment - Computer & Office Equipment	4,500				(4,500)
	<b>46,000</b>	-	<b>(41,500)</b>	-	<b>(4,500)</b>
<b>TRANSIT</b>					
Vehicles - Heavy Duty (replace #50 - 2010 bus)	110,000		(110,000)		-
	<b>110,000</b>	-	<b>(110,000)</b>	-	-
<b>DAY LABOUR PROJECTS</b>					
<i>Project list to follow</i>	250,000				(250,000)
	<b>250,000</b>	-	-	-	<b>(250,000)</b>
<b>ROAD PROJECTS</b>					
RRW-Brillinger-Powerline Widening & Urbanization	1,716,970		(910,580)	(664,430)	(141,960)
				grant revenue	
Veteran's Way - Geometrics Phase 1	260,000		(260,000)		-
RRW-Zoo Park-Bells Park Widening & Urbanization	147,000		(147,000)		-
Mosley Street Urbanization (45th Street to 57th Street)	75,000		(63,850)		(11,150)
Main Street Bridge Rehabilitation	4,632,500	(750,000)		(1,400,000)	(100,000)
				grant revenue	
				(2,382,500)	
				loan proceeds	
Freethy Road Extension	61,900		(61,900)		-
	<b>6,893,370</b>	<b>(750,000)</b>	<b>(1,443,330)</b>	<b>(4,446,930)</b>	<b>(253,110)</b>
<b>WATER &amp; SEWER PROJECTS</b>					
Equipment - Computer & Office Equipment	2,400				(2,400)
West End Water Storage Reservoir	194,800		(194,800)		-
River Road West Water Tower Exterior Painting	235,000	(235,000)			-
Lyons Court - Trunk Watermain	1,979,690		(1,880,710)	(98,980)	-
				benefitting owners	
Beachwood Drive Trunk Watermain (West End)	824,150		(824,150)		-
	<b>3,236,040</b>	<b>(235,000)</b>	<b>(2,899,660)</b>	<b>(98,980)</b>	<b>(2,400)</b>
<b>STORM DRAINAGE</b>					
Zoo Park Road North Storm Sewer	1,425,100		(1,282,590)		(142,510)
Trillium Creek Flow Containment Berm	1,355,670		(677,830)	(677,830)	(10)
				grant revenue	
Bay Sands North (62nd Street) Storm Sewer System Including Shore Lane from 61st to 67th St	210,210		(189,190)		(21,020)
	<b>2,990,980</b>	-	<b>(2,149,610)</b>	<b>(677,830)</b>	<b>(163,540)</b>
<b>PUBLIC WORKS COMMITTEE TOTAL</b>					
	<b>14,900,490</b>	<b>(1,458,500)</b>	<b>(6,644,100)</b>	<b>(5,223,740)</b>	<b>(1,574,150)</b>

**Town of Wasaga Beach  
2017 Capital Budget Detail**

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
<b>DEVELOPMENT COMMITTEE</b>					
<b>BUILDING</b>					
Equipment - Computer & Office Equipment (includes replacement copier)	9,000	(9,000)			-
	<b>9,000</b>	<b>(9,000)</b>	-	-	-
<b>PLANNING</b>					
Equipment - Furniture	5,000				(5,000)
Equipment - Computer & Office Equipment (includes replacement copier)	11,200				(11,200)
	<b>16,200</b>	-	-	-	<b>(16,200)</b>
<b>DEVELOPMENT COMMITTEE TOTAL</b>	<b>25,200</b>	<b>(9,000)</b>	-	-	<b>(16,200)</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>17,360,190</b>	<b>(2,038,750)</b>	<b>(7,069,600)</b>	<b>(6,023,740)</b>	<b>(2,228,100)</b>
<b>SUMMARY OF CAPITAL FUNDING:</b>					
<b>TAXATION</b>	<b>2,228,100</b>				
<b>RESERVES</b>	<b>2,038,750</b>				
<b>RESERVE FUNDS</b>	<b>7,069,600</b>				
<b>GRANT FUNDING</b>	<b>2,742,260</b>				
<b>BORROWING</b>	<b>2,982,500</b>				
<b>LAND SALES</b>	<b>200,000</b>				
<b>BENEFITTING OWNERS &amp; USER FEES</b>	<b>98,980</b>				
<b>TOTAL CAPITAL BUDGET</b>	<b>17,360,190</b>				